

EMBRATEL PARTICIPAÇÕES S.A.

CNPJ/MF registration no. 02.558.124/0001-12

NIRE registration no. 3330026237-7

MINUTES OF THE BOARD OF DIRECTORS' MEETING

DATE, TIME AND VENUE: September 3rd, 2003 at 9:00 a.m., at the Company's headquarters, Rua Regente Feijó 166/1687-B, Downtown, City and State of Rio de Janeiro.

ATTENDANCE: the Majority of Directors.

AGENDA AND DELIBERATIONS: 1) **Officer Withdrawal.** A request was submitted by **MR. PEDRO ANTONIO BATISTA MARTINS**, who withdrew from his function, Director with no specific designation. Such request being adopted and homologated, thanking votes were uttered in praise of the withdrawing Officer for the dedication he showed along the performance of his duties. 2) **Election of Director with no specific designation: Ms. Claudia Silva ARAUJO DE AZERÊDO SANTOS**, Brazilian, divorced, lawyer, bearer of ID card no. 04441182-5 issued by IFP/RJ, enrolled in CPF/MF under no. 667.431.767-53, resident and domiciled in the City and State of Rio de Janeiro at Av. President Vargas nº. 1.012, 15th floor, was unanimously elected by the attending **Directors** for the function of Corporate **Director** with no specific designation. The Director thereby elected shall take over in the legal period, and remain in her function until the Regular Ordinary Meeting is held in 2004, on which date she shall submit to the company her due Statements of Non-impediment complying with article 147, paragraphs 1 and 2, of Act no. 6,404/76.

Nothing else remaining to be dealt with, the present minutes were filed and executed by the Directors who attended the meeting.

Rio de Janeiro, September 3rd, 2003.

Signatures:

Daniel Eldon Crawford – President

Dílio Sergio Penedo

Edson Soffiatti

Jorge Luis Rodriguez

Joaquim de Sousa Correia

Antônio Carlos Tettamanzy

Simone Paulino de Barros - General Secretary